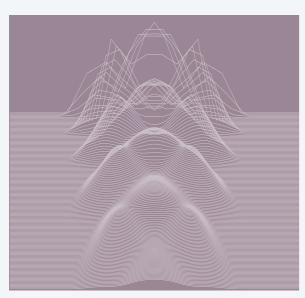
A 21st Century Model for Disseminating Knowledge

Robert Sedgewick Princeton University

[joint work with Kevin Wayne]

A 21st Century Model for Disseminating Knowledge



- Mission accomplished?
- Taking the plunge
- A way forward
- Postscript

Brief summary of MOOC experience

Facts and figures

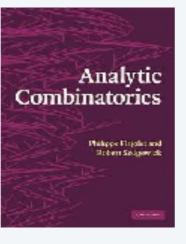
- Four courses produced and deployed.
- 45+ lectures, each running 60-90 minutes.
- 2000+ state-of-the-art lecture slides.
- Over 1 million people reached.

Distribution model is evolving (stay tuned)

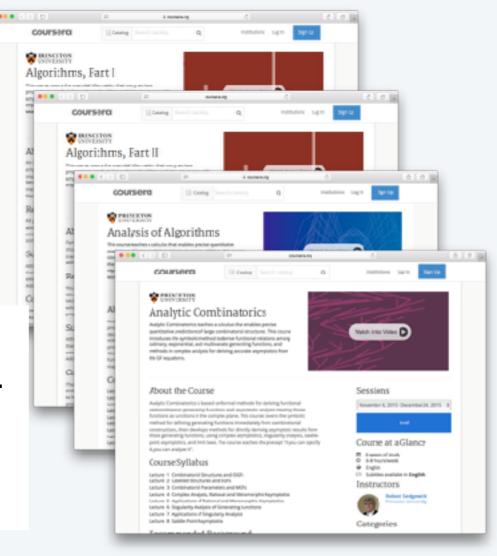
- Coursera MOOCs completed in 2013, still active.
- Each course has an associated textbook.
- Lecture videos also bundled with the textbooks.
- Each textbook has associated web content.

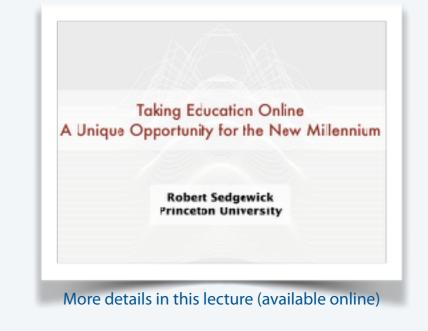






Q: What's been happening since 2013?

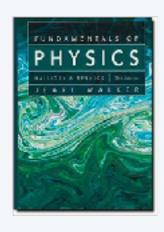




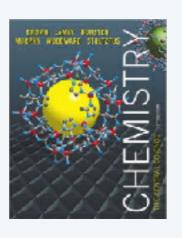
Fundamental challenge for teaching CS (1975-present)

Standard textbooks have been the norm in most fields in the US for decades.

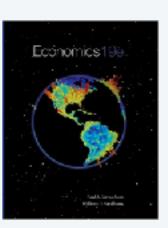
Physics



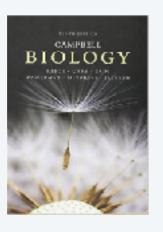
Chemistry



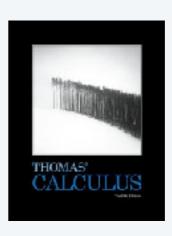
Economics



Biology



Calculus



Computer Science



Central thesis (RS, 1975, 1992)

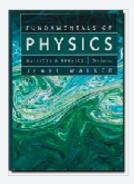
All college students need courses in computer science and algorithms

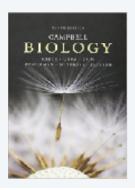
Computer science embraces a significant body of knowledge that is

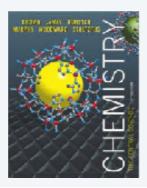
- intellectually challenging
- pervasive in modern life
- critical to modern science and engineering

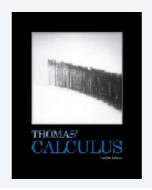
Anyone can learn the importance of

- modern programming models
- the scientific method in understanding program behavior
- algorithms and data structures
- fundamental precepts of computer science
- computation in a broad variety of applications
- preparing for a lifetime of engaging with computation













Goal: A standard intro text for CS that can stand alongside other standard intro texts.

[decades of difficult challenges omitted.]

- Identify content
- Change content
- Interface with the computer center
- Choose programming language
- Dot-com bust (enrolls way down)
- Change programming language
- Staffing
- Political battles
- Competing courses
- Inadequate resources
- Abandon computer center
- Financial crash (enrolls way up)
- Windows, OS X, Linux

•

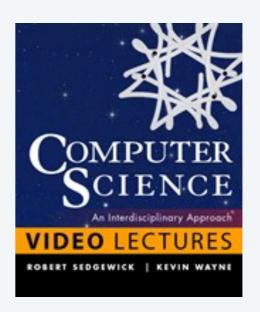
One more course (2015-16)

Computer Science: An Interdisciplinary Approach

- 25 years in development.
- Basis for Princeton's most popular course.

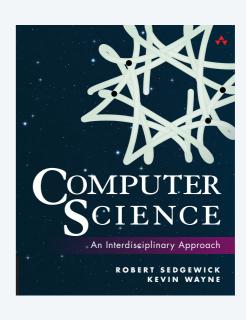
Online lectures (2015)

- 20 lectures, each running 60+ minutes.
- 1000+ state-of-the-art lecture slides.
- Not (yet) a MOOC [long story].
- Available at InformIT (~\$30).



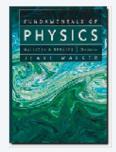
Textbook (2016)

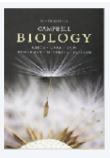
- ~1000 pages
- Programming, algorithms, theory, architecture ...
- Turing, von Neumann, Boole, Shannon ...

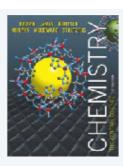


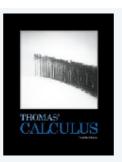
Time to declare victory?

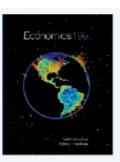
Goal: A standard intro text for CS that can stand alongside other standard intro texts.

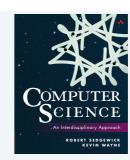








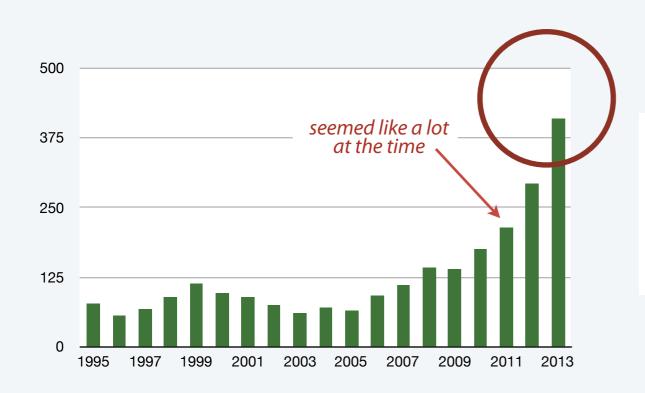


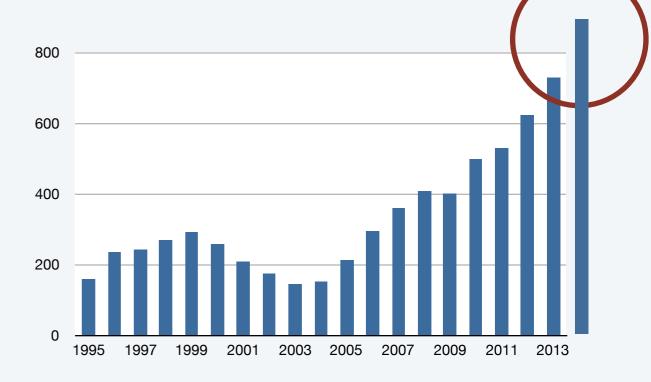




Introduction to CS enrollments

- Triple the height of the "bubble"
- 2/3 of all Princeton students
- Largest course at Princeton

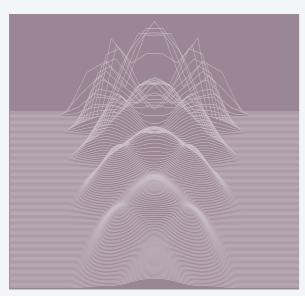




"Algorithms" enrollments

- Four times the height of the "bubble".
- 40% of all Princeton students.
- 4th largest course at Princeton

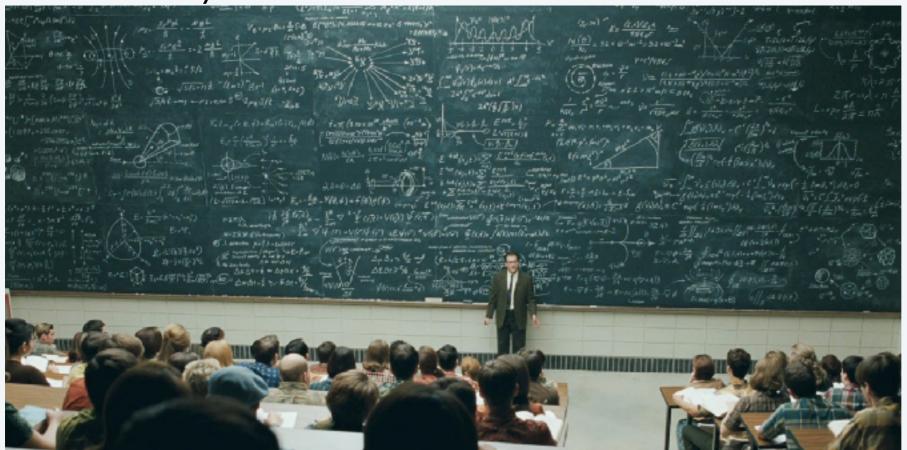
A 21st Century Model for Disseminating Knowledge



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- Taking the plunge
- A way forward
- Postscript

Sudden realization (2015)

20th Century



21st Century



Exactly how are we going to be teaching computer science at Princeton in the future?

RS: Hey, we *have* to use the studio-produced lectures!

Everyone else: Why would we change our biggest and best course?



details of debate omitted

[Months of difficult negotiations omitted.]

- Students won't watch
- Rules won't permit it
- Will require preparation of new material
- Who will teach it
- How do we change videos?
- Video editing
- Who can watch them?
- Staff will need to reteach
- System won't support it
- Too hard to set up

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Last live lecture (September 2015)

Glitches (not unusual)

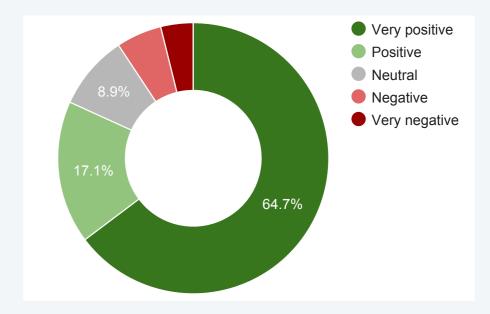
- Over 90 degrees in the room.
- · Biggest lecture hall on campus is too small.
- Students in aisles cannot see the screen.
- Sound system stops working halfway through.



Consequence. All students motivated to move online!

An unqualified success

- Q. What do you think of the online lectures?
- A. 82% of responses were positive+.



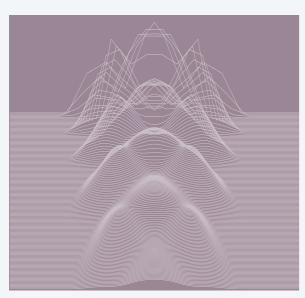
Students *loved* active participation in consuming lecture content

- "Prepares me for a lifetime of active learning online."
- "I like this system, it really lets me go at my own pace and rewatch if I need to."
- "The video lectures are amazing. I believe many classes would benefit from this."

Course staff also reaped benefits

- No need to reteach lecture material in office hours.
- More time for interaction with students in small groups.
- · More time for interaction in large class meetings.
- Scheduling complications virtually eliminated.

A 21st Century Model for Disseminating Knowledge



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Purpose of the university

is to produce and disseminate knowledge









Holy grail for research faculty

- Excellence in teaching.
- Devotion to research.
- Simultaneously.

A new model for teaching (this talk)

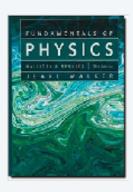
- Replace live lectures with online videos.
- Embrace technology for efficiency.
- Focus on helping students succeed.

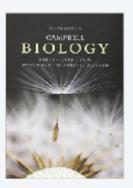
20th-century textbook model

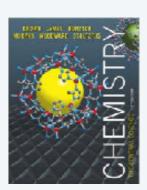
was a standard for introductory courses (in the US) and is still widely used

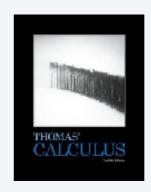
"20th century textbook" model

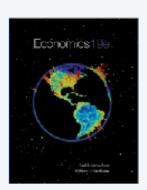
- "Standard" textbooks emerge after significant investment by authors/publishers.
- Distribution model: Teachers "adopt" and students buy textbooks.
- Teachers prepare and deliver lectures (perhaps using author's slides).
- Teachers assess, grade, and certify students.











Pain points

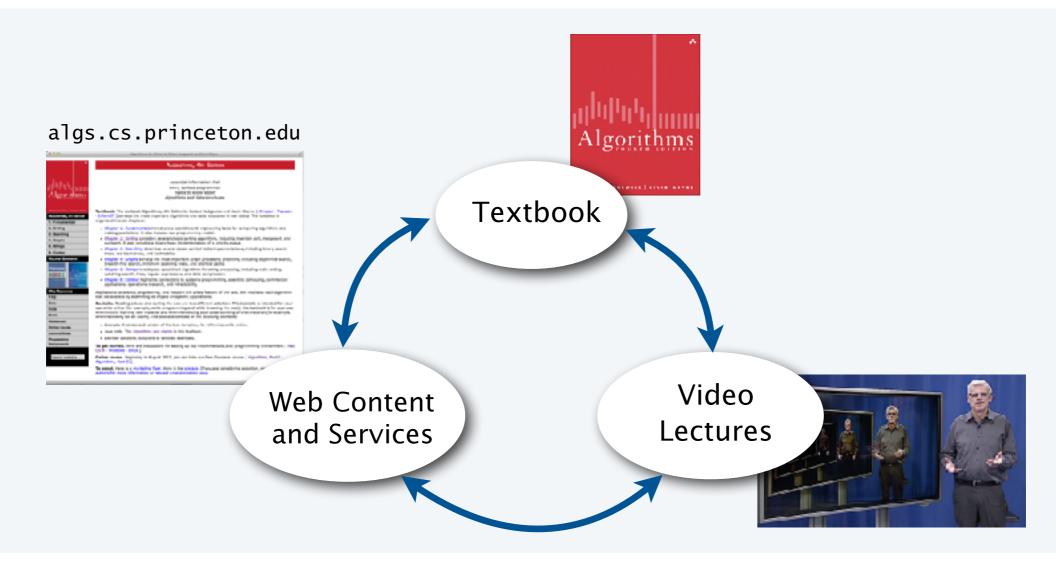
- Inefficiency of adjuncts/professors preparing and delivering "identical" lectures.
- Textbook publishing imploding after move to rental model.
- Passive lecture experience has become unsustainable.
- Assessment efforts generally do not scale.

21st-century textbook model

embraces technology to integrate four abstractions that are *here to stay*

"21st century textbook" model

- Authoritative textbook for use to learn and study the material.
- Studio-produced video lectures that introduce content and inspire more study.
- Web content for use to explore and interact with the material.
- Web services for use by teachers to assess and certify student learners.



Benefits: Consistent, scalable, and flexible support of active teaching/learning.

Algorithms textbook

Algorithms, Fourth Edition

Classic text for decades, 750,000+ sold.

- "Algorithms with code".
- Modern programming model.
- Model course in ACM-IEEE curriculum.
- Completely revamped each decade.
- Widely used around the world.





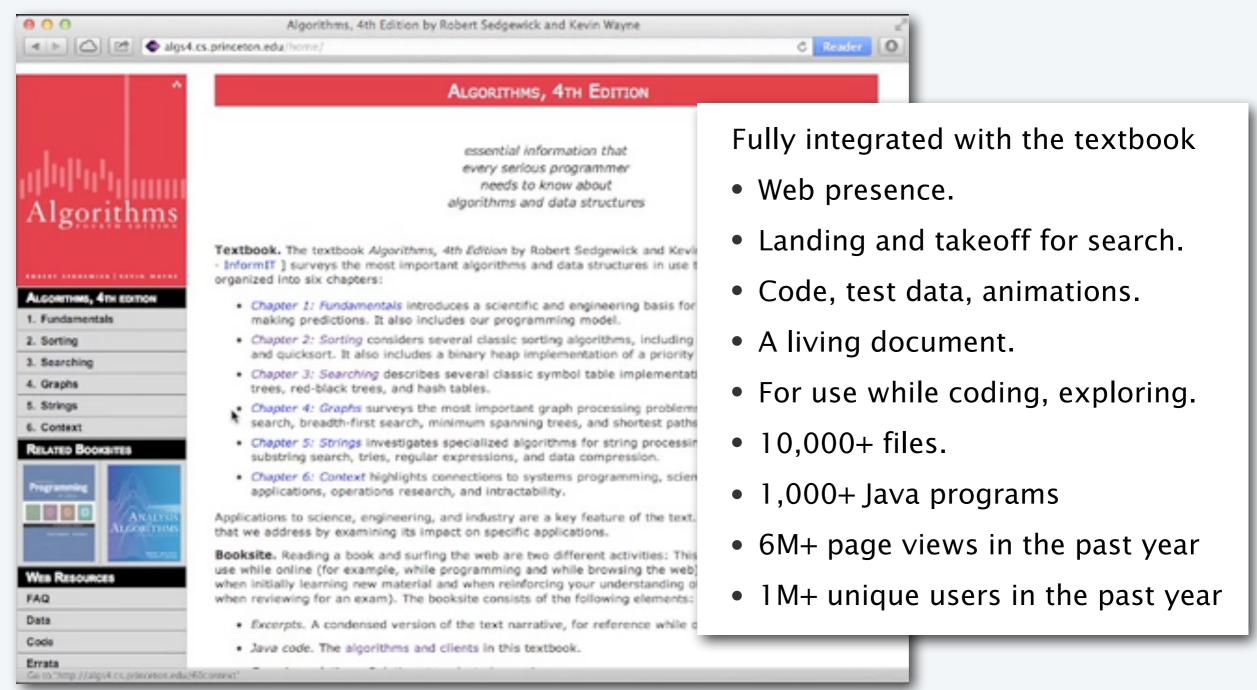
ALGORITHMS

edition	goal	for code:	clear,	readable	and
---------	------	-----------	--------	----------	-----

1970s	l st	compiles
1980s	2nd	runs on examples
1990s	3rd	meets performance specs
2010s	4th	industrial strength

Algorithms web content

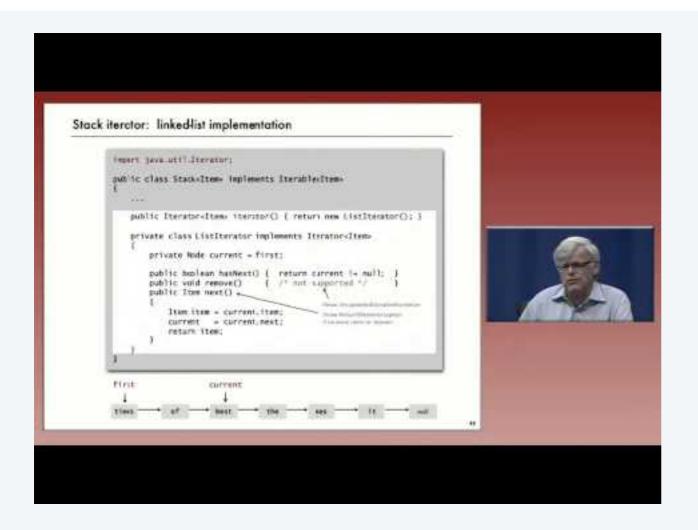
http://algs4.cs.princeton.edu/

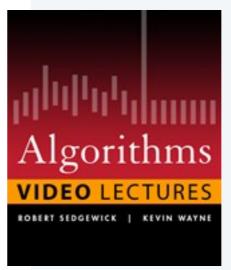


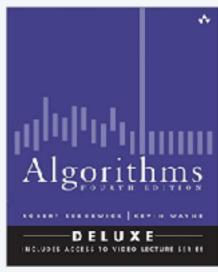
Algorithms online lecture videos

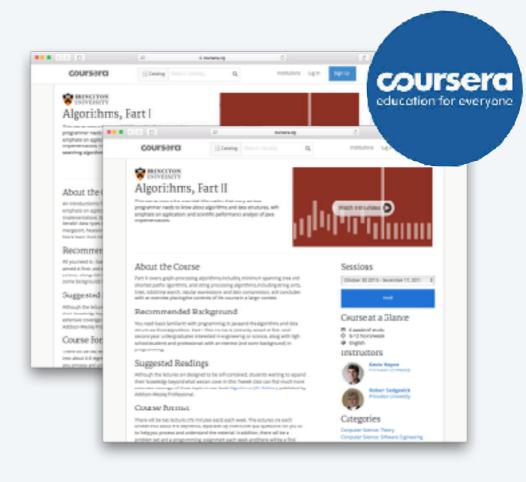
Fully integrated with textbook

- A "top 10 MOOC of all time".
- 24 lectures, about 1.5 hours each.
- Also distributed by Pearson/InformIT.
- Widely used around the world.
- Have reached 1M+ people.









Algorithms web services

Video delivery platform



Program assessment infrastructure

- File system/interface for student submissions.
- Dispatch mechanism to support human commentary.
- Used for many CS courses at Princeton.



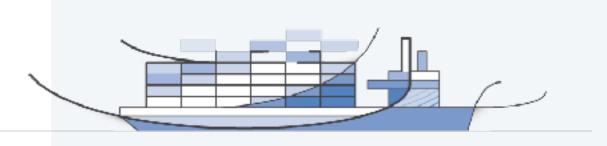


Automated program testing (stay tuned)

- Extensive fine-grained automated testing.
- Correctness (of course).
- Sophisticated performance and probabilistic tests.
- Deployed in an AWS docker container.

Quizzes and exams (stay tuned)

- Random questions drawn from templates.
- Hundreds of templates; millions of questions.
- Auto-graded for self-assessment.
- Web service in a cloud server.







Algorithms automated assessments: quizzes and exams

Example 1: Combinatorial questions

? Every problem in NP is also in P.

F No problem is in both P and NP.

T If P = NP there is a polynomial-time factoring algorithm.

? If $P \neq NP$ there is a polynomial-time factoring algorithm.

T There is a Turing machine that can decide whether the number of 1s on its input tape is prime.

.

F The Halting Problem is NP-complete.

T The Traveling Salesperson Problem is NP-complete.

T There is a deterministic Turing machine that can solve every problem in NP.

T There is a DFA that can recognize binary strings that have 1 million 0s and 1 million 1s.

T No polynomial-time algorithm can solve the Halting Problem.

8. Computability/Intractability (5 points). For each of the computational problems below, indicate its difficulty by writing the most appropriate choice of T (true), F (false), or ? (nobody knows) in the blank at left.

A. _____ Every problem in NP is also in P.

B. _____ There is a DFA that can recognize all binary palindromes.

C. _____ There is a Turing machine that can decide whether the number of 1s on its input tape is prime.

D. _____ No polynomial-time algorithm can solve the Halting Problem.

E. _____ If P = NP there is a polynomial-time factoring algorithm.

$$\binom{50}{5}$$
 = 2M+ questions

Algorithms automated assessments: quizzes and exams

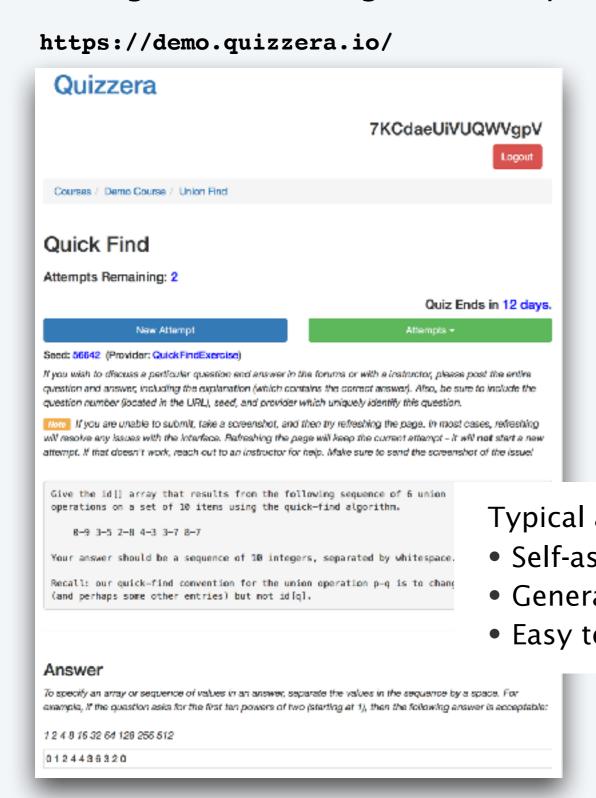
Example 2: Data-driven questions

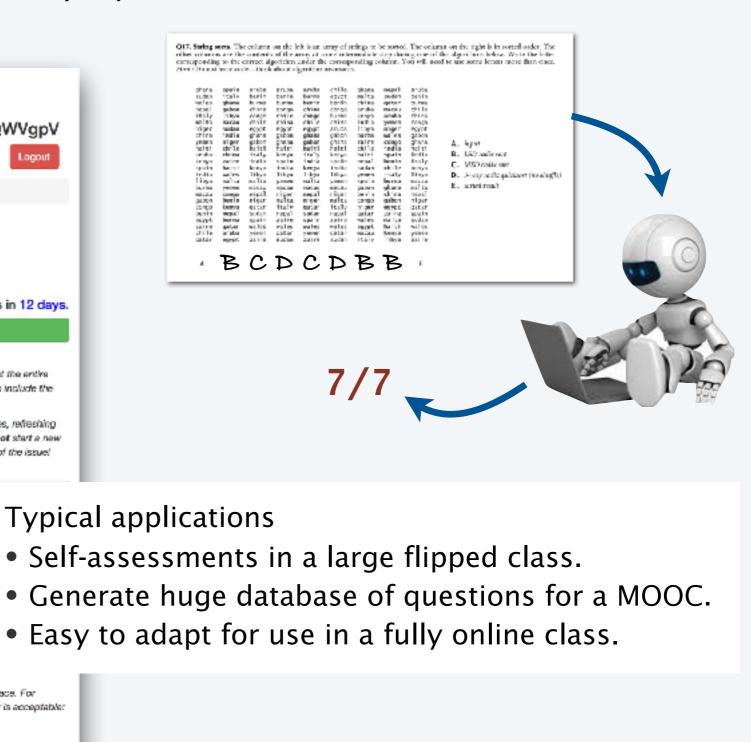
Q17. String sorts. The column on the left is an array of strings to be sorted. The column on the right is in sorted order. The other columns are the contents of the array at some intermediate step during one of the algorithms below. Write the letter corresponding to the correct algorithm under the corresponding column. You will need to use some letters more than once. *Hint*: Do not trace code—think about algorithm invariants.

ghana sudan wales nepal italy malta niger china yemen haiti aruba kenya spain india libya burma macau gabon congo benin egypt zaire chile qatar	spain italy ghana gabon libya macau sudan india niger chile china zaire haiti wales malta yemen congo benin kenya nepal burma qatar aruba egypt	aruba benin burma china congo chile egypt ghana gabon haiti italy india kenya libya malta macau nepal niger qatar sudan spain wales yemen zaire	aruba benin burma congo chile china egypt gabon ghana haiti kenya spain india libya yemen macau niger malta italy nepal zaire wales qatar sudan	aruba burma benin china congo chile egypt ghana gabon haiti italy india kenya libya malta macau nepal niger qatar sudan spain wales yemen zaire	chile egypt benin congo burma china aruba gabon ghana haiti kenya spain india libya yemen macau niger malta italy nepal zaire wales qatar sudan	ghana malta china aruba kenya india libya burma zaire chile haiti nepal sudan yemen spain gabon benin congo niger qatar wales egypt macau italy	nepal sudan qatar macau aruba yemen niger wales congo india spain benin chile italy burma ghana china gabon egypt zaire malta haiti kenya libya	aruba benin burma chile china congo egypt gabon ghana haiti india italy kenya libya macau malta nepal niger qatar spain sudan wales yemen zaire	A. input B. LSD radix sort C. MSD radix sort D. 3-way radix quicksort (no shuffle) E. sorted result
Α								E	

Algorithms automated assessments: quizzes and exams

can be generated and graded in a fully automatic fashion.





Quality and consistency of assessments are dramatically improved via technology.

Algorithms automated assessments: programs

can be subjected to extensive fine-grained tests and graded automatically.

Programs are first checked with best-in-class tools

- Every program must compile.
- Style checks help develop best-practice programming habits.
- Automatic *bug-finding* is essential ("because it's easy").

All assignments are based on a fully specified API, enabling

- Correctness checks (input-output pairs).
- Timing tests (essential in an algorithms course).
- Memory utilization (also essential in an algorithms course).
- *Probabilistic testing* (for randomized inputs or algorithms.)





Typical applications

- Grading programs in a large flipped class.
- Grading programs in a MOOC.
- Easy to adapt for use in an online class.

```
public class HelloWorld
{
  public static void main(String[] args)
  {
     // Prints "Hello, World" in the terminal window.
     System.out.println("Hello, World");
  }
}
100/100
```

Quality and consistency of assessments are dramatically improved via technology.

IF YOU DON'T TURN IN AT LEAST ONE HOMEWORK ASSIGNMENT, YOU'LL FAIL THIS CLASS. YEAH. BUT IF I CAN FAIL THIS CLASS, THE GRADES ON MY REPORT CARD WILL BE IN ALPHABETICAL ORDER!

Bootstrapping

Courses produce large numbers of qualified students—why not put them to work?

Not-peer grading

- Feedback on code quality is essential for beginning programmers.
- Recruit students who have done well in the course to provide it.
 (they are not peers—they have another year of experience coding.
- They can also provide grades to supplement automated process.
- Graders expand and reinforce their knowledge by doing so.



Software development

- Best students are strongly motivated to create a killer app.
- They also seek independent research projects.
- They also understand the shortcomings of existing software.
- Resulting software tends to be far better than otherwise available.

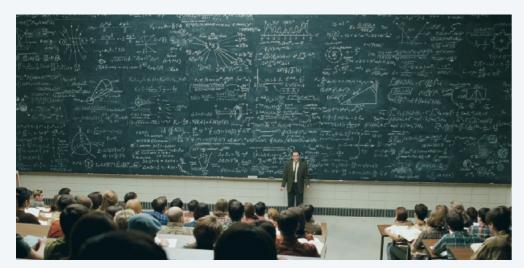
Content development

- All students are strongly motivated to understand nature of exam questions.
- Ask them to write questions (and answers) and critique them publicly.



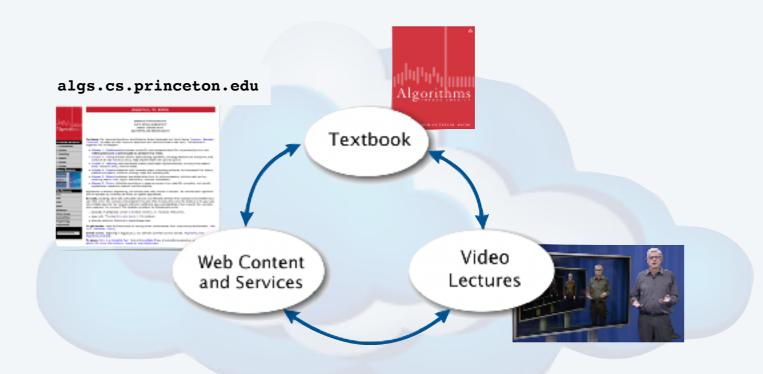
20th century







21st century

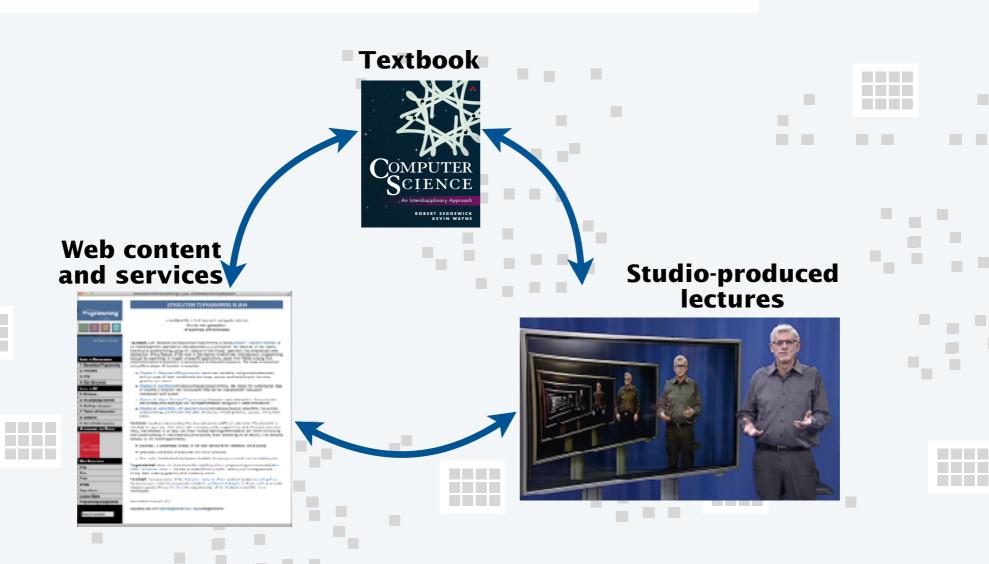




New in 2016: Computer Science

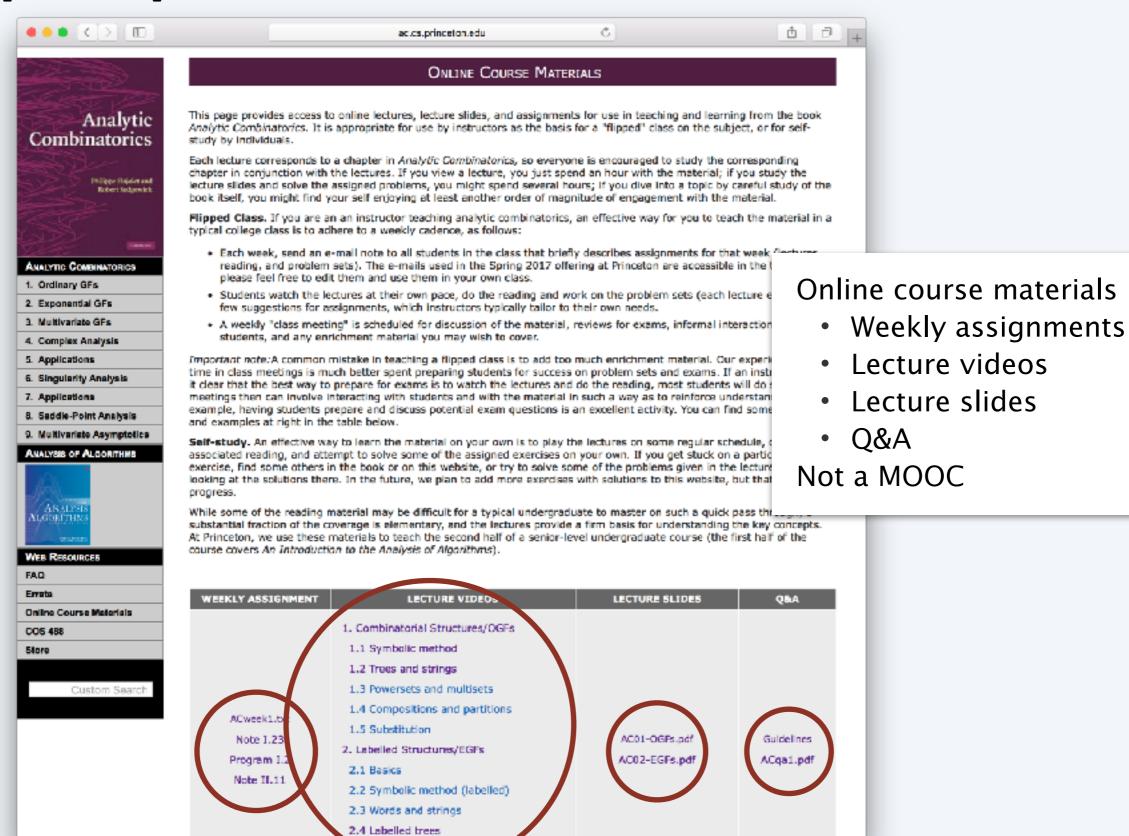
Computer Science

- Web content under development since 2000.
 2M+ unique users and 8M+ page views in the past year.
- Studio-produced videos published in 2015.
- Textbook published June 2016.



New in 2017: Analytic Combinatorics and AofA freely available

http://ac.cs.princeton.edu/online



A quick guide to teaching Analytic Combinatorics

Visit http://ac.cs.princeton.edu/online and http://aofa.cs.princeton.edu/online





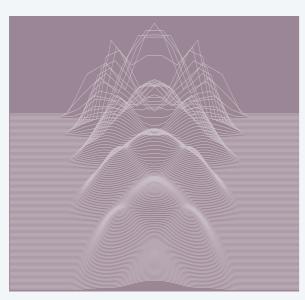
Weekly cadence for professor (2-3 hours per week)

- · Send e-mail to students describing lectures and assignments.
- Students watch lectures online.
- Students complete problem sets (as usual).
- · Meet with students to work on prototypical exam questions.
- Monitor online Q&A forum.

Bottom line: Better learning outcomes, more time for research.



A 21st Century Model for Disseminating Knowledge



- Mission accomplished?
- Disruptive changes
- Taking the plunge
- A way forward
- Postscript

A parting thought

(from John Hennessy in an interview for an article by Ken Auletta the New Yorker, 2012)



"[Universities,] like newspapers and music companies and much of traditional media a little more than a decade ago are sailing in seemingly placid waters."

"But ... there's a tsunami coming."



What happened to the tsunami?

I think the bloom is now off the rose, and now is going to be the time when some really hard-nosed thinking has to be done about the true value of these online courses.

Shirley Tilghman, 2013



Stumbling blocks

- Institutions are trying to take control (and failing).
- Content creation is the province of *individuals*.
- Bad business models, created prematurely.

Result: Plenty of lost opportunities.



RS: Looks like a tsunami to me!

- Tens of thousands of pages of online content
- 100+ hours of lecture videos.
- Reaching millions of individuals.
- 1990s: Lucky to be able to teach my own children.
- 2030s: Will be teaching my own grandchildren.



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